

August 3, 2023

Dear St. Andrew's Family,

Thank you for your support and faithfulness to the mission and ministry of St. Andrew's. In our continuing effort to keep you informed as to how your tithes and offerings are being invested in God's mission and kingdom, we are pleased to provide this mid-year update on our financial status.

Attached is a Summary Balance Sheet as of June 2023, a Summary Statement of Activities for the sixmonth period, and a Statement of Dedicated Accounts. Please note the following highlights:

Income (Offering and Tuition): Behind budget by \$247,227

Expenses: Less than budget by \$174,332

Net Operating Loss: Greater than budget by \$72,895

Our year-to-date income is a little behind budget, which is typical for this time of year as we head into the summer months. Our expenses are currently running below budget. While our Net Operating Loss is greater than the budget, our budget has grown substantially over the years to account for the growth in our tithes, offerings, other income, and tuitions income ("Income"). To put matters into perspective, our current Income is 4% higher than this time last year, 33% higher than this time in 2021 and 9 % higher than this time in 2020.

We recently received approval from the IRS of our application for Employee Retention Credits ("ERC") for the first and second quarter tax periods of 2021 and we received a total of \$636,360 ("ERC Funds"). The ERC Funds are not reflected on the attached as our accountants require that the ERC Funds be shown in our revised financial statements for 2021. Nevertheless, the ERC Funds are ours to use. We received approval of all of our ERC requests in full and there are no more outstanding.

Thank you for your partnership in the mission and ministry of St. Andrew's, and for your faithfulness in giving toward all that God has done and will continue to do in the future through our church community. Prayerfully consider how you might participate in our church finishing strong financially in 2023.

Should you have any questions, contact our Executive Pastor, Jon Batarse (949.574.2291, jonb@sapres.org).

Sincerely,

Jay Thompson, Treasurer

## St. Andrew's Presbyterian Church

#### Balance Sheet June 30, 2023

	Beginning of Year	Balance Last Month	Current Balance
ASSETS			
Cash and Equivalents	4,405,784	3,682,757	3,594,841
Accounts Receivable	46,061	64,239	58,224
Prepaid Expenses	138,373	62,283	52,430
Shared Equity Investments	200,000	700,000	700,000
Properties	21,213,058	21,213,058	21,213,058
Notes Receivable	**		
ERC Grant Receivable	636,360	242,758	
TOTAL ASSETS	26,639,636	25,965,095	25,618,553
Liabilities:		A <sup>1</sup>	
Accounts Payable	62,005		
Accrued Expenses	250,922	484,657	478,317
Prepaid Tuitions	86,572	237,572	186,639
Other Prepaid Income	3,350	6,821	2,090
Lease Payable	142,909	121,590	117,279
Mortgage Payable	1,008,850	1,007,841	1,008,422
Total Liabilities	1,554,608	1,858,481	1,792,747
Net Assets:			
Operating Equity	20,418,783	20,518,282	20,518,280
Dedicated Accounts	4,666,245	4,367,298	4,288,625
Current Operating Income/(Loss)	Silvabolinia de la fraga and marilla dela principa de la propositione de la fraga de la fr	(778,966)	(981,099)
Total Net Assets	25,085,028	24,106,614	23,825,806
TOTAL LIABILITIES & NET ASSETS	26,639,636	25,965,095	25,618,553

## St. Andrew's Presbyterian Church Statement of Activities

#### For the 6 Months Ended June 30, 2023

Nation   N		YTO	YTD	Act-Bgt	Annual	YTD	Act-LY
OFERATING         2,126,977         2,367,989         (241,012)         6,445,000         2,016,200         110,777           TUTIONS         684,948         691,163         (6,215)         1,439,484         701,634         (16,686)           Total Income         2,811,925         3,059,152         (247,227)         7,884,484         2,717,834         94,091           Expense:         GATHER         Control         393,264         371,472         (21,792)         749,877         359,671         (33,593)           Worship         393,264         371,472         (21,792)         749,877         359,671         (33,593)           Worship Production         119,098         136,045         16,947         271,388         74,559         [44,539]           BUILD         Family Ministries         562,338         522,175         (40,163)         1,040,484         379,883         (182,455)           Adult Ministries         129,014         216,682         37,568         431,900         159,223         30,209           SERVE         Missions         303,788         344,758         40,970         709,617         538,921         (303,788)           Care Ministries         68,641         71,845         3,204         141,689 <td></td> <td>Actual</td> <td>Budget</td> <td>Variance</td> <td>Budget</td> <td>Last Year</td> <td>Variance</td>		Actual	Budget	Variance	Budget	Last Year	Variance
TUITIONS 684,948 691,163 (6,215) 1,439,484 701,634 (16,686) Total Income 2,811,925 3,059,152 (247,227) 7,884,484 2,717,834 94,091  Expense: GATHER Gather Leadership 393,264 371,472 (21,792) 749,877 359,671 (33,593) Worship Production 119,098 136,045 16,947 271,388 74,559 (44,539) 769,748 807,518 37,770 1,623,027 612,930 (156,818)  BUILD Family Ministries 129,014 216,682 87,668 431,900 159,223 30,209 691,352 738,857 47,505 1,472,384 539,106 (152,246)  SERVE Missions 303,788 304,758 344,758 3,204 141,689 172,927 104,286 372,429 416,603 44,174 851,306 711,848 (199,502)  SUPPORT Support Leadership 221,780 217,529 416,603 44,174 851,306 711,848 (199,502)  SUPPORT Support Leadership 221,780 217,529 416,603 44,174 851,306 711,848 (199,502)  SUPPORT Support Leadership 221,780 217,529 26,466 430,506 170,480 (183,773) Business Administration 260,549 290,305 29,756 36,310 226,665 344,844 Operations 549,373 490,695 (58,678) 994,834 38,650 (210,723) Total Expense 3,793,024 3,967,356 174,332 7,884,483 3,423,934 (908,011)	Income:	***************************************					
Expense:	OPERATING	2,126,977	2,367,989	(241,012)	6,445,000	2,016,200	130,777
Expense: GATHER Gather Leadership 257,386 300,001 42,615 601,762 178,700 (78,686) Worship 393,264 371,472 (21,792) 749,877 359,671 (33,593) Worship Production 119,098 136,045 16,947 271,388 74,559 (44,539) 769,748 807,518 37,770 1,623,027 612,930 (156,818)  BUILD Family Ministries 562,338 522,175 (40,163) 1,040,484 379,883 (182,455) Adult Ministries 129,014 216,682 37,668 431,900 159,223 30,209 691,352 738,857 47,505 1,472,384 539,106 (152,246)  SERVE Missions 303,788 344,758 40,970 709,617 538,921 (303,788) Care Ministries 68,641 71,845 3,204 141,689 172,927 104,286 372,429 416,603 44,174 851,306 711,848 (199,502)  SUPPORT Support Leadership 221,780 217,529 (4,251) 437,108 177,408 (44,372) Communications 189,253 215,719 26,466 430,506 170,480 (18,773) Business Administration 260,549 290,305 29,756 536,810 226,065 (34,484) Operations 549,373 490,695 (58,678) 994,834 338,650 (210,723) 1,220,955 1,214,248 (6,707) 2,399,258 912,603 (303,352)  TUJITION PROGRAMS 738,540 790,130 51,590 1,538,508 647,447 (91,093)  Total Expense 3,793,024 3,967,356 174,332 7,884,483 3,423,934 (908,011)	TUITIONS	684,948	691,163	(6,215)	1,439,484	701,634	(16,686)
GATHER Gather Leadership 257,386 300,001 42,615 601,762 178,700 (78,686) Worship 393,264 371,472 (21,792) 749,877 359,671 (33,593) Worship Production 119,098 136,045 16,947 271,388 74,559 (44,539) 769,748 807,518 37,770 1,623,027 612,930 (156,818)  BUILD Family Ministries 562,338 522,175 (40,163) 1,040,484 379,883 (182,455) Adult Ministries 129,014 216,682 37,668 431,900 159,223 30,209 691,352 738,857 47,505 1,472,384 539,106 (152,246)  SERVE Missions 303,788 344,758 40,970 709,617 538,921 (303,788) Care Ministries 66,641 71,845 3,204 141,689 172,927 104,286 372,429 416,603 44,174 851,306 711,848 (199,502)  SUPPORT Support Leadership 221,780 217,529 (4,251) 437,108 177,408 (44,372) Communications 189,253 215,719 26,466 430,506 170,480 (18,773) Business Administration 260,549 290,305 29,756 536,810 226,065 (34,484) Operations 549,373 490,695 (58,678) 994,834 338,650 (210,723) 1,220,955 1,214,248 (6,707) 2,399,258 912,603 (308,352)  TUITION PROGRAMS 738,540 790,130 51,590 1,538,508 647,447 (91,093)  Total Expense 3,793,024 3,967,356 174,332 7,884,483 3,423,934 (908,011)	Total Income	2,811,925	3,059,152	(247,227)	7,884,484	2,717,834	94,091
GATHER Gather Leadership 257,386 300,001 42,615 601,762 178,700 (78,686) Worship 393,264 371,472 (21,792) 749,877 359,671 (33,593) Worship Production 119,098 136,045 16,947 271,388 74,559 (44,539) 769,748 807,518 37,770 1,623,027 612,930 (156,818)  BUILD Family Ministries 562,338 522,175 (40,163) 1,040,484 379,883 (182,455) Adult Ministries 129,014 216,682 37,668 431,900 159,223 30,209 691,352 738,857 47,505 1,472,384 539,106 (152,246)  SERVE Missions 303,788 344,758 40,970 709,617 538,921 (303,788) Care Ministries 66,641 71,845 3,204 141,689 172,927 104,286 372,429 416,603 44,174 851,306 711,848 (199,502)  SUPPORT Support Leadership 221,780 217,529 (4,251) 437,108 177,408 (44,372) Communications 189,253 215,719 26,466 430,506 170,480 (18,773) Business Administration 260,549 290,305 29,756 536,810 226,065 (34,484) Operations 549,373 490,695 (58,678) 994,834 338,650 (210,723) 1,220,955 1,214,248 (6,707) 2,399,258 912,603 (308,352)  TUITION PROGRAMS 738,540 790,130 51,590 1,538,508 647,447 (91,093)  Total Expense 3,793,024 3,967,356 174,332 7,884,483 3,423,934 (908,011)	European						
Worship         393,264         371,472         (21,792)         749,877         359,671         (33,593)           Worship Production         119,098         136,045         16,947         271,388         74,559         (44,539)           769,748         807,518         37,770         1,623,027         612,930         (156,818)           BUILD           Family Ministries         562,338         522,175         (40,163)         1,040,484         379,883         (182,455)           Adult Ministries         129,014         216,682         87,668         431,900         159,223         30,209           691,352         738,857         47,505         1,472,384         539,106         (152,246)           SERVE           Missions         303,788         344,758         40,970         709,617         538,921         (303,788)           Care Ministries         68,641         71,845         3,204         141,689         172,927         104,286           SUPPORT         Support Leadership         221,780         217,529         (4,251)         437,108         177,408         (44,372)           Communications         189,253         215,719         26,466         430,506         170,4	- 13 <del>-</del>						
Worship         393,264         371,472         (21,792)         749,877         359,671         (33,593)           Worship Production         119,098         136,045         16,947         271,388         74,559         (44,539)           769,748         807,518         37,770         1,623,027         612,930         (156,818)           BUILD           Family Ministries         562,338         522,175         (40,163)         1,040,484         379,883         (182,455)           Adult Ministries         129,014         216,682         87,668         431,990         159,223         30,209           691,352         738,857         47,505         1,472,384         539,106         (152,246)           SERVE           Missions         303,788         344,758         40,970         709,617         538,921         (303,788)           Care Ministries         68,641         71,845         3,204         141,689         172,927         104,286           SUPPORT         Support Leadership         221,780         217,529         (4,251)         437,108         177,408         (44,372)           Communications         189,253         215,719         26,466         430,506	Gather Leadership	257,386	300,001	42,615	601,762	178,700	(78,686)
Worship Production         119,098         136,045         16,947         271,388         74,559         (44,539)           769,748         807,518         37,770         1,623,027         612,930         (156,818)           BUILD         Family Ministries         562,338         522,175         (40,163)         1,040,484         379,883         (182,455)           Adult Ministries         129,014         216,682         87,668         431,900         159,223         30,209           SERVE         691,352         738,857         47,505         1,472,384         539,106         (152,246)           SERVE         Missions         303,788         344,758         40,970         709,617         538,921         (303,788)           Care Ministries         68,641         71,845         3,204         141,689         172,927         104,286           372,429         416,603         44,174         851,306         711,848         (199,502)           SUPPORT         Support Leadership         221,780         217,529         (4,251)         437,108         177,408         (44,372)           Communications         189,253         215,719         26,466         430,506         170,480         <	Worship	393,264		(21,792)	749,877	359,671	(33,593)
BUILD Family Ministries 562,338 522,175 (40,163) 1,040,484 379,883 (182,455) Adult Ministries 129,014 216,682 87,668 431,900 159,223 30,209 691,352 738,857 47,505 1,472,384 539,106 (152,246)  SERVE Missions 303,788 344,758 40,970 709,617 538,921 (303,788) Care Ministries 68,641 71,845 3,204 141,689 172,927 104,286 372,429 416,603 44,174 851,306 711,848 (199,502)  SUPPORT Support Leadership 221,780 217,529 (4,251) 437,108 177,408 (44,372) Communications 189,253 215,719 26,466 430,506 170,480 (18,773) Business Administration 260,549 290,305 29,756 536,810 226,065 (34,484) Operations 549,373 490,695 (58,678) 994,834 338,650 (210,723) 1,220,955 1,214,248 (6,707) 2,399,258 912,603 (308,352)  TUITION PROGRAMS 738,540 790,130 51,590 1,538,508 647,447 (91,093)  Total Expense 3,793,024 3,967,356 174,332 7,884,483 3,423,934 (908,011)	Worship Production	119,098	136,045	16,947	271,388	74,559	
Family Ministries 562,338 522,175 (40,163) 1,040,484 379,883 (182,455) Adult Ministries 129,014 216,682 87,668 431,900 159,223 30,209 691,352 738,857 47,505 1,472,384 539,106 (152,246)    SERVE	•	the state of the s	807,518	37,770	1,623,027	612,930	(156,818)
Family Ministries 562,338 522,175 (40,163) 1,040,484 379,883 (182,455) Adult Ministries 129,014 216,682 87,668 431,900 159,223 30,209 691,352 738,857 47,505 1,472,384 539,106 (152,246)    SERVE	nuun						
Adult Ministries 129,014 216,682 87,668 431,900 159,223 30,209 691,352 738,857 47,505 1,472,384 539,106 (152,246)  SERVE Missions 303,788 344,758 40,970 709,617 538,921 (303,788) Care Ministries 68,641 71,845 3,204 141,689 172,927 104,286 372,429 416,603 44,174 851,306 711,848 (199,502)  SUPPORT Support Leadership 221,780 217,529 (4,251) 437,108 177,408 (44,372) Communications 189,253 215,719 26,466 430,506 170,480 (18,773) Business Administration 260,549 290,305 29,756 536,810 226,065 (34,484) Operations 549,373 490,695 (58,678) 994,834 338,650 (210,723) 1,220,955 1,214,248 (6,707) 2,399,258 912,603 (308,352)  TUITION PROGRAMS 738,540 790,130 51,590 1,538,508 647,447 (91,093)  Total Expense 3,793,024 3,967,356 174,332 7,884,483 3,423,934 (908,011)		EC2 220	E37 17E	(40.1E2)	A DA MEN E	270 002	(228 (27)
SERVE         Missions         303,788         344,758         40,970         709,617         538,921         (303,788)           Care Ministries         68,641         71,845         3,204         141,689         172,927         104,286           372,429         416,603         44,174         851,306         711,848         (199,502)           SUPPORT         Support Leadership         221,780         217,529         (4,251)         437,108         177,408         (44,372)           Communications         189,253         215,719         26,466         430,506         170,480         (18,773)           Business Administration         260,549         290,305         29,756         536,810         226,065         (34,484)           Operations         549,373         490,695         (58,678)         994,834         338,650         (210,723)           1,220,955         1,214,248         (6,707)         2,399,258         912,603         (308,352)           TOtal Expense         3,793,024         3,967,356         174,332         7,884,483         3,423,934         (908,011)							
SERVE           Missions         303,788         344,758         40,970         709,617         538,921         (303,788)           Care Ministries         68,641         71,845         3,204         141,689         172,927         104,286           372,429         416,603         44,174         851,306         711,848         (199,502)           SUPPORT           Support Leadership         221,780         217,529         (4,251)         437,108         177,408         (44,372)           Communications         189,253         215,719         26,466         430,506         170,480         (18,773)           Business Administration         260,549         290,305         29,756         536,810         226,065         (34,484)           Operations         549,373         490,695         (58,678)         994,834         338,650         (210,723)           TUITION PROGRAMS         738,540         790,130         51,590         1,538,508         647,447         (91,093)           Total Expense         3,793,024         3,967,356         174,332         7,884,483         3,423,934         (908,011)	Mount immigrates		h Contributions of Arter philipseus collections and Arter contributions against	<del>deplain Viele Herri Herri Herri</del>	ورهمون ومنطون والمنصور ويراهم والمساور والمساورة والمساورة والمساورة والمساورة والمساورة والمساورة والمساورة		Minter the content of
Missions         303,788         344,758         40,970         709,617         538,921         (303,788)           Care Ministries         68,641         71,845         3,204         141,689         172,927         104,286           SUPPORT         372,429         416,603         44,174         851,306         711,848         (199,502)           SUPPORT         Support Leadership         221,780         217,529         (4,251)         497,108         177,408         (44,372)           Communications         189,253         215,719         26,466         430,506         170,480         (18,773)           Business Administration         260,549         290,305         29,756         536,810         226,065         (34,484)           Operations         549,373         490,695         (58,678)         994,834         338,650         (210,723)           1,220,955         1,214,248         (6,707)         2,399,258         912,603         (308,352)           TUITION PROGRAMS         738,540         790,130         51,590         1,538,508         647,447         (91,093)           Total Expense         3,793,024         3,967,356         174,332         7,884,483         3,423,934         (908,011) <td></td> <td>Andready and the state of the s</td> <td>* *************************************</td> <td>***************************************</td> <td></td> <td></td> <td></td>		Andready and the state of the s	* *************************************	***************************************			
Care Ministries         68,641         71,845         3,204         141,689         172,927         104,286           SUPPORT         372,429         416,603         44,174         851,306         711,848         (199,502)           SUPPORT         Support Leadership         221,780         217,529         (4,251)         437,108         177,408         (44,372)           Communications         189,253         215,719         26,466         430,506         170,480         (18,773)           Business Administration         260,549         290,305         29,756         536,810         226,065         (34,484)           Operations         549,373         490,695         (58,678)         994,834         338,650         (210,723)           1,220,955         1,214,248         (6,707)         2,399,258         912,603         (308,352)           TUITION PROGRAMS         738,540         790,130         51,590         1,538,508         647,447         (91,093)           Total Expense         3,793,024         3,967,356         174,332         7,884,483         3,423,934         (908,011)	SERVE						
SUPPORT         Support Leadership         221,780         217,529         (4,251)         437,108         177,408         (44,372)           Communications         189,253         215,719         26,466         430,506         170,480         (18,773)           Business Administration         260,549         290,305         29,756         536,810         226,065         (34,484)           Operations         549,373         490,695         (58,678)         994,834         338,650         (210,723)           1,220,955         1,214,248         (6,707)         2,399,258         912,603         (308,352)           TUITION PROGRAMS         738,540         790,130         51,590         1,538,508         647,447         (91,093)           Total Expense         3,793,024         3,967,356         174,332         7,884,483         3,423,934         (908,011)	Missions	303,788	344,758	40,970	709,617	538,921	(303,788)
SUPPORT           Support Leadership         221,780         217,529         (4,251)         437,108         177,408         (44,372)           Communications         189,253         215,719         26,466         430,506         170,480         (18,773)           Business Administration         260,549         290,305         29,756         536,810         226,065         (34,484)           Operations         549,373         490,695         (58,678)         994,834         338,650         (210,723)           1,220,955         1,214,248         (6,707)         2,399,258         912,603         (308,352)           TUITION PROGRAMS         738,540         790,130         51,590         1,538,508         647,447         (91,093)           Total Expense         3,793,024         3,967,356         174,332         7,884,483         3,423,934         (908,011)	Care Ministries	68,641	71,845	3,204	141,689	172,927	104,286
Support Leadership         221,780         217,529         (4,251)         497,108         177,408         (44,372)           Communications         189,253         215,719         26,466         430,506         170,480         (18,773)           Business Administration         260,549         290,305         29,756         536,810         226,065         (34,484)           Operations         549,373         490,695         (58,678)         994,834         338,650         (210,723)           1,220,955         1,214,248         (6,707)         2,399,258         912,603         (308,352)           TUITION PROGRAMS         738,540         790,130         51,590         1,538,508         647,447         (91,093)           Total Expense         3,793,024         3,967,356         174,332         7,884,483         3,423,934         (908,011)		372,429	416,603	44,174	851,306	711,848	(199,502)
Support Leadership         221,780         217,529         (4,251)         497,108         177,408         (44,372)           Communications         189,253         215,719         26,466         430,506         170,480         (18,773)           Business Administration         260,549         290,305         29,756         536,810         226,065         (34,484)           Operations         549,373         490,695         (58,678)         994,834         338,650         (210,723)           1,220,955         1,214,248         (6,707)         2,399,258         912,603         (308,352)           TUITION PROGRAMS         738,540         790,130         51,590         1,538,508         647,447         (91,093)           Total Expense         3,793,024         3,967,356         174,332         7,884,483         3,423,934         (908,011)	CHEROPT						
Communications         189,253         215,719         26,466         430,506         170,480         (18,773)           Business Administration         260,549         290,305         29,756         536,810         226,065         (34,484)           Operations         549,373         490,695         (58,678)         994,834         338,650         (210,723)           1,220,955         1,214,248         (6,707)         2,399,258         912,603         (308,352)           TUITION PROGRAMS         738,540         790,130         51,590         1,538,508         647,447         (91,093)           Total Expense         3,793,024         3,967,356         174,332         7,884,483         3,423,934         (908,011)		221 780	217,529	(4.251)	437.108	177.408	(44,372)
Business Administration         260,549         290,305         29,756         536,810         226,065         (34,484)           Operations         549,373         490,695         (58,678)         994,834         338,650         (210,723)           1,220,955         1,214,248         (6,707)         2,399,258         912,603         (308,352)           TUITION PROGRAMS         738,540         790,130         51,590         1,538,508         647,447         (91,093)           Total Expense         3,793,024         3,967,356         174,332         7,884,483         3,423,934         (908,011)			•	• • •			
Operations         549,373         490,695         (58,678)         994,834         338,650         (210,723)           1,220,955         1,214,248         (6,707)         2,399,258         912,603         (308,352)           TUITION PROGRAMS         738,540         790,130         51,590         1,538,508         647,447         (91,093)           Total Expense         3,793,024         3,967,356         174,332         7,884,483         3,423,934         (908,011)							
1,220,955         1,214,248         (6,707)         2,399,258         912,603         (308,352)           TUITION PROGRAMS         738,540         790,130         51,590         1,538,508         647,447         (91,093)           Total Expense         3,793,024         3,967,356         174,332         7,884,483         3,423,934         (908,011)							
Total Expense 3,793,024 3,967,356 174,332 7,884,483 3,423,934 (908,011)	are for any and a for a say	Character production and district with the	<del>ann an feile an tar ter ter ter ter ter ter ter ter ter te</del>		and the second s		***************************************
Total Expense 3,793,024 3,967,356 174,332 7,884,483 3,423,934 (908,011)	THE PROPERTY OF THE PROPERTY O	TO CAO	700.400	ra raa	1 500 500	CAT 147	f04 000)
	IDITION PROGRAMS	738,540	/90,130	21,250	1,238,308	047,447	(31,033)
Net Operating (Loss)/Income (981,099) (908,204) (72,895) 1 (706,100) (813,920)	Total Expense	3,793,024	3,967,356	174,332	7,884,483	3,423,934	(908,011)
Net Operating (Loss)/Income (981,099) (908,204) (72,895) 1 (706,100) (813,920)							The state of the s
	Net Operating (Loss)/Income	(981,099)	(908,204)	(72,895)	1	(706,100)	(813,920)

### St. Andrew's Presbyterian Church

# Statement of Dedicated Accounts June 30, 2023

	Beginning	Balance	Current
*	of Year	Last Month	Balance
GATHER			
Gather Leadership	12,173	34,030	29,241
Worship	48,286	52,226	51,896
Worship Production	717	2,556	2,556
	61,176	88,812	83,693
D. 644 V			
BUILD Sanita Ministra	0.444	C4 422	AE 449
Family Ministries BUILD	8,144	64,133	45,413
Adult Ministries	84 855	20 200	26 622
Aduit winistries	41,455	28,299	26,023
	49,599	92,432	71,436
SERVE			
Missions	325,429	360,430	343,195
SERVE	arthur g Timer	www.	w 107 and 0
Care Ministries	112,136	145,671	140,232
	437,565	506,101	483,427
-	All the residence of the second of the secon	American contraction and the participation of the contraction of the c	Marie and a second design of the second design of t
SUPPORT			
Support Leadership	108,392	108,234	108,234
Business Administration	13,289	21,123	31,970
	121,681	129,357	140,204
THE STATE OF A SAC	24 228	** ***	4 4 C/C 4
TUITION PROGRAMS	31,220	43,650	44,864
SESSION RESERVES			
Operating Reserve	1,906,009	2,042,633	2,038,454
Current Cash (Deficit)/Surplus	0	(778,966)	(981,099)
Current Oper Reserve Balance	1,906,009	1,263,667	1,057,355
Capital Replacement Reserve	177,854	77,854	77,855
Capital Expenditure Reserve	76,585	166,814	132,673
Housing F Housing Reserve	1,272,699	772,699	772,699
SESSION RESERVES	3,433,147	2,281,034	2,040,582
2020 VISION/SALI	531,858	446,944	443,319
Total Dedicated Accounts/Cash	4,666,246	3,588,330	3,307,525
Current Cash Deficit/(Surplus)	0	778,966	981,099
Total Dedicated Accounts/Books	4,666,246	4,367,296	4,288,624
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